

EXECUTIVE BOARD RESPONSIBILITIES

October 2023 Version

PORTFOLIO	RECURRENT RESPONSIBILITIES	PROJECT RESPONSIBILITIES	LINE MANAGEMENT
Vice-Chancellor (VC)	Chief Accountable Officer Chief Academic Officer Chief Executive Officer Institutional data Emergency Response Deputy	<ul style="list-style-type: none"> • Town Hall meetings; Consultative events • Fundraising initiatives – Campaign for Newcastle • City wide Growth and Prosperity Executive Group 	DVC PVCs Chief Operating Officer ED Finance Registrar Dean of Advancement
Deputy Vice-Chancellor (DVC)	Vision and Strategy Implementation Planning and Budgeting Infrastructure strategy Strategic projects portfolio Philanthropy disbursal, including liaison with Development Trust	<ul style="list-style-type: none"> • NU Shape • #Decisive Newcastle • NICA • Health Innovation Neighbourhood academic strategy • NUFutures recruitment 	
Executive Director of Finance	Chief Financial Officer Financial strategy Financial Risk Management (inc fraud risk) Pensions - RBP liaison Pensions – USS nominated contact Subsidiary and joint venture management NUIT Estates and Facilities	<ul style="list-style-type: none"> • Newcastle Helix collaboration • Health Innovation Neighbourhood financial and joint venture management • SAP Roadmap • Capital Projects 	Finance Funding Assurance Team Internal Audit NUIT Estates & Facilities
Registrar	University Governance Risk Management Prevent Freedom of Speech Establishment Licence holder Military Education Committee Library and Archives NUSU Trustee Board Emergency response & Business Continuity	<ul style="list-style-type: none"> • Admissions System Replacement • Castle Leazes Redevelopment • B2B CRM • IP System • CPD Storefront • Student Learning Analytics • Cubane benchmarking 	Academic Services External Relations Student Services Executive & Governance Office International Office Legal Services Business Development & Enterprise Research Development Service Strategic Planning & Change Director ASEAN
Executive Director of People Services	People Operations and policies Employee relations Culture, Engagement and EDI Health and Safety, Wellbeing Sponsor Equality, Diversity, and Inclusion	<ul style="list-style-type: none"> • Other residential accommodation projects • Engage and Aspire • NUIT Evolution 	People Services (People Operations and People Engagement and Culture)

PORTFOLIO	RECURRENT RESPONSIBILITIES	PROJECT RESPONSIBILITIES	LINE MANAGEMENT
Executive Director of External Relations	Marketing, Brand and Website Student Recruitment Admissions Advancement Communications (incl Internal Comms) Engagement CMA Compliance Reputation and PR SIG and WG	<ul style="list-style-type: none"> • Education Portfolio Framework • Strategic Narrative • Institutional Ranking Strategy • Team Newcastle Brand Development 	Advancement Student Recruitment & Admissions Marketing Communications (now incorporating Corporate Comms) Engagement & Place Team International Office
Pro-Vice-Chancellor (Education)	Leading on Education Strategy Learning and Teaching (incl. IUP) Student Experience (incl. Sport) Student placements Home student recruitment (incl. diversity) Widening participation / Schools Quality Assurance Online provision Student mobility (home) Student number planning	<ul style="list-style-type: none"> • Implementation of TP and PGR ERF • TEF • Sport Strategy implementation • Degree Apprenticeships • Education strategy implementation including TEL • School X 	Professor of Practice for Inclusive Education Dean of Digital Education Dean of Lifelong Learning and Professional Practice
Pro-Vice-Chancellor (Global and Sustainability)	Leading on Global Strategy International student recruitment (incl. diversity) International student number planning International student mobility INTO relationship Environmental sustainability UN Sustainable Development Goals Net Zero / Climate Action	<ul style="list-style-type: none"> • Europe post Brexit • SE Asia Hub / ASEAN • Student Recruitment Funnel Management 	Dean Global HaSS Dean Global FMS Associate Deans Global SAgE Director International Office Provost & Group CEO ASEAN Vice-Provost and CEO NUMed
Pro-Vice-Chancellor (Research & Innovation)	Leading on Research Strategy Research Funding Excellence in Research Research Culture, Ethics and Integrity International Research funding Innovation & Commercialisation Business & Industry engagement HEIF, hypothecated QR budgeting PGR (integration in research strategy)	<ul style="list-style-type: none"> • Implementation of NUACT scheme • Development of Skills and Enterprise Academies • REF preparation • Turing Institute • N8 • Knowledge Exchange Framework (KEF) 	Dean of Innovation and Business NUACT Director Dean of Research Culture and Strategy
Pro-Vice-Chancellor (Engagement and Place)	Leading on Engagement and Place strategy J Policy	<ul style="list-style-type: none"> • KEF lead • Civic University Agreement • Health Innovation Neighbourhood Stakeholder management 	Dean of Social Justice Dean of Culture and Creative Arts Head of Engagement Insights North East Director

PORTFOLIO	RECURRENT RESPONSIBILITIES	PROJECT RESPONSIBILITIES	LINE MANAGEMENT
	<p>Knowledge Exchange and Policy Oversight (EPOC) - including HEIF and Policy Support and</p> <p>Criminal Justice</p> <p>Regional widening participation</p> <p>Culture, including University Museum and Gallery Board</p>	<ul style="list-style-type: none"> • HELIX • Insights North East • Devolution Deal 	
<p>Pro-Vice-Chancellor (Faculty of Medical Sciences)</p>	<p>Faculty leadership and management</p> <p>NHS relationships</p> <p>NUMed Malaysia</p> <p>AHSC & AHSN</p> <p>NHSA</p>	<ul style="list-style-type: none"> • Faculty oversight of NU Shape, notably large cross-unit initiatives 	<p>Faculty staff</p> <p>NUMed CEO</p> <p>DOFO</p> <p>AHSC COO</p> <p>NHSA CEO</p>
<p>Pro-Vice-Chancellor (Faculty of Humanities and Social Sciences)</p>	<p>Faculty leadership and management</p>	<ul style="list-style-type: none"> • School X • Magna Charta Observatory Living Values • Faculty Size and Shape project • Farrell Centre • NINE and Northern Bridge DTPs 	<p>Faculty staff</p> <p>Heads of School and Portfolio Deans</p> <p>NUBS Dean</p> <p>Directors of Faculty Research Institutes</p> <p>UNESCO Chair</p> <p>DOFO</p> <p>Dean of Culture and Creative Arts (jointly with PVC E&R)</p>
<p>Pro-Vice-Chancellor (Science, Agriculture and Engineering)</p>	<p>Faculty leadership and management</p> <p>NUIS</p> <p>NICD</p> <p>University Farms</p> <p>DER</p>	<ul style="list-style-type: none"> • Singapore strategy implementation • Stephenson Redevelopment 	<p>Faculty staff</p> <p>4 Heads of School</p> <p>DOFO</p> <p>NUIS CEO (jointly with PVC Global)</p> <p>Director NICD</p> <p>Directors (2) NE DER-IC</p> <p>Director DER (National)</p> <p>Deans:</p> <p>Education (jointly with PVC-E)</p> <p>R&I (jointly with PVC R&I)</p> <p>PG (jointly with PVC R&I)</p> <p>Global (jointly with PVC-G)</p> <p>Business, Innovation & Skills (jointly with Dean B&I; PVC-E&P)</p> <p>Strategic Projects</p>